

5 MORE THINGS YOU MIGHT NOT KNOW

By Scott Moses

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1

#2

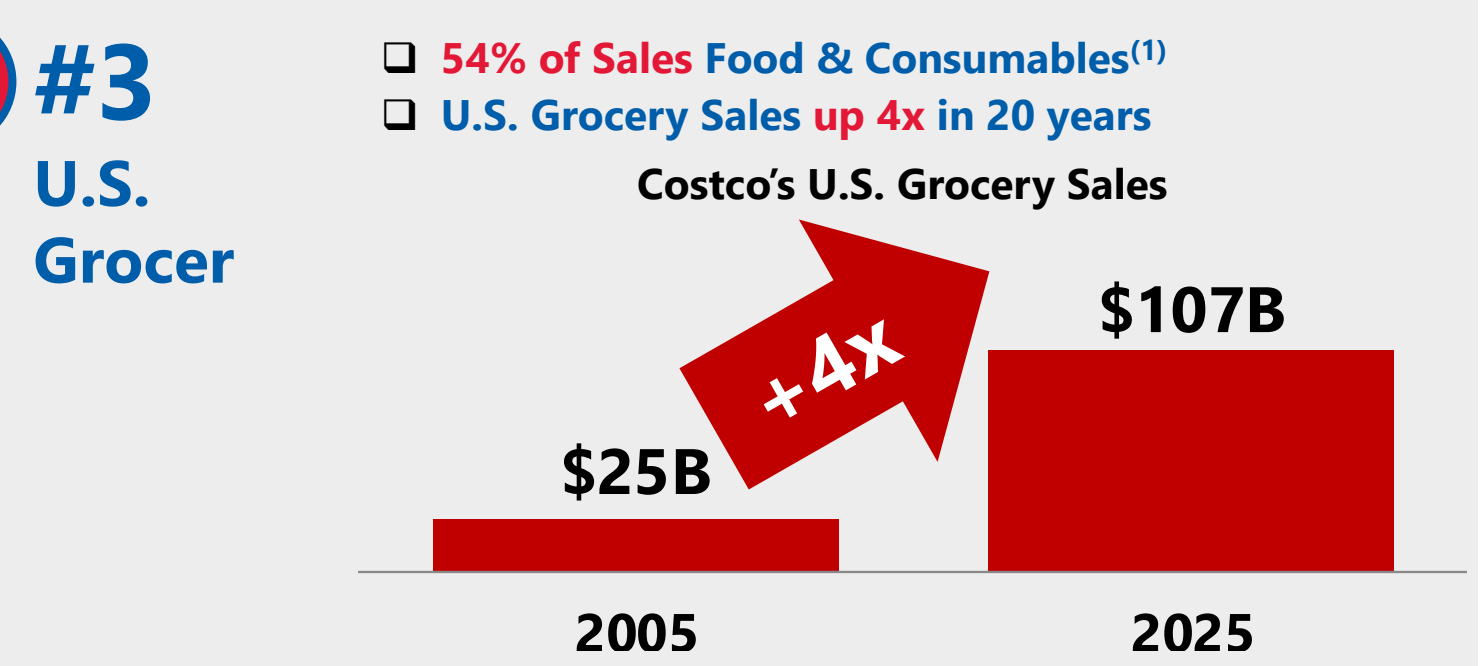
Global Grocer



2

#3

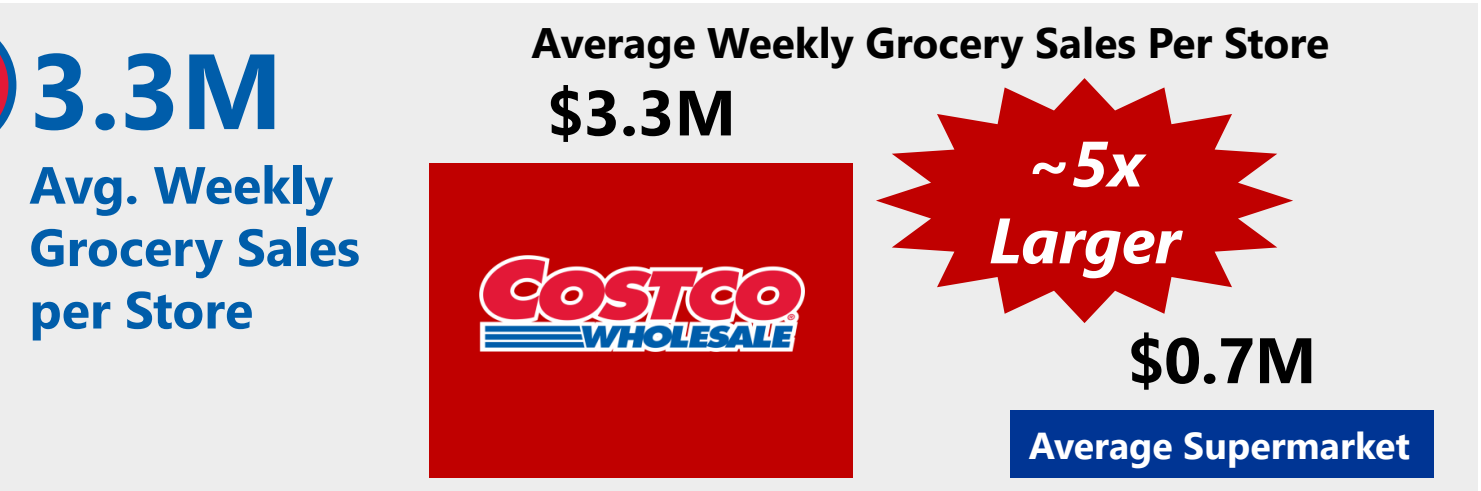
U.S. Grocer



3

3.3M

Avg. Weekly Grocery Sales per Store

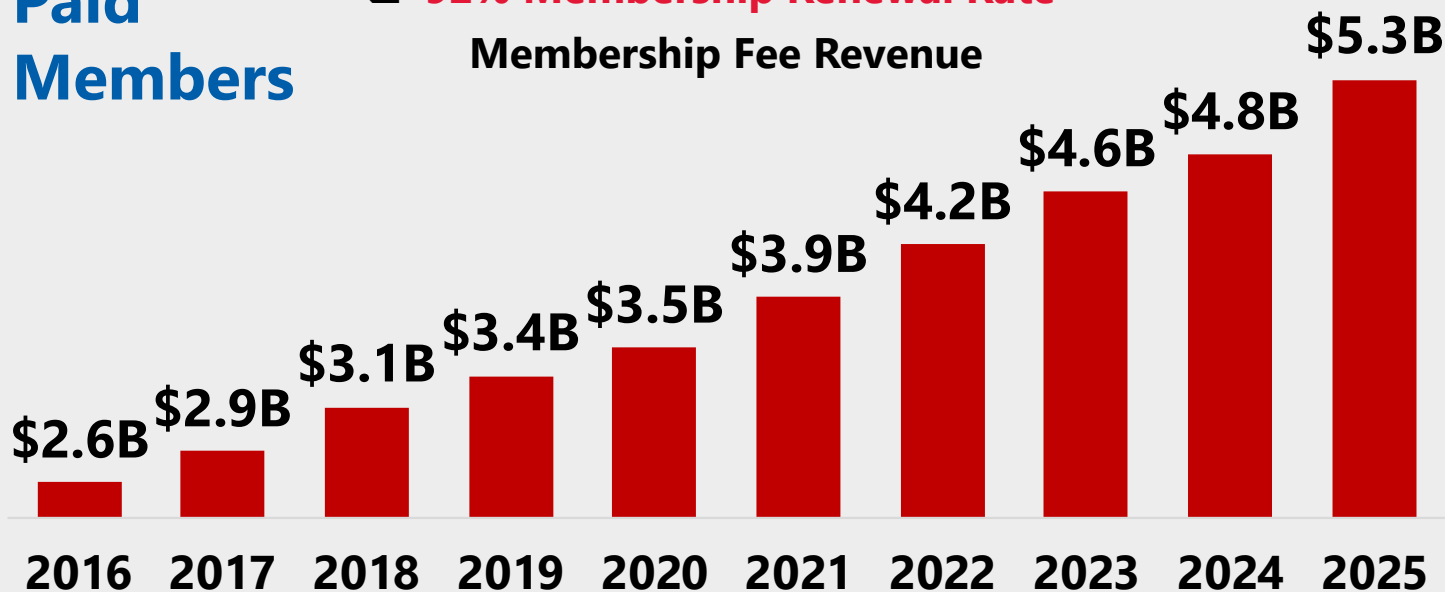


4 81M

Paid Members

- ~42% of U.S. households are paid members
- 100% Membership Revenue growth in last 10 years
- 92% Membership Renewal Rate

Membership Fee Revenue

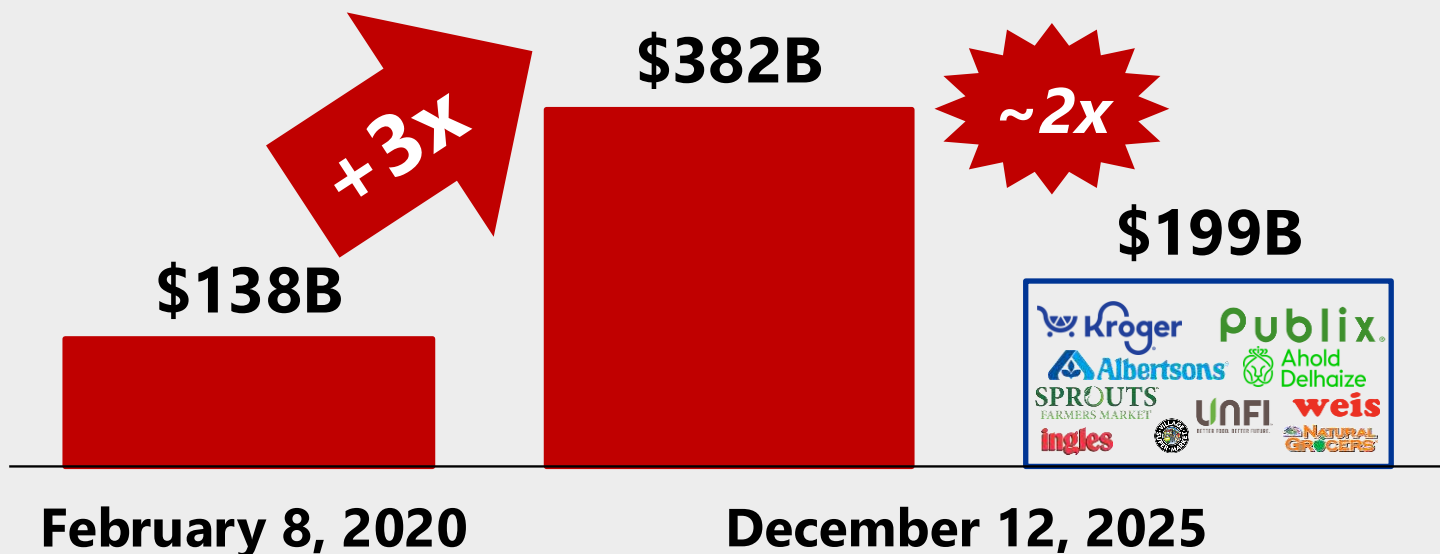


5 \$380B

Valuation

- Value tripled since the pandemic; doubled last 2 yrs
- ~2x all public supermarkets / suppliers combined

Firm Valuation



"[Fresh foods] is a big driver for us in the food and sundry business... We're very happy with the growth of the business there. We are seeing some strong growth at the back half of the year"

– Ron Vachris, CEO – Q4 Earnings Call (09.25.2025)

Note: Reflects industry research and Solomon estimates, as of December 2025.

1) Costco food sales per store represents Food & Sundries and Fresh Food segments in U.S. stores.