

SOLOMON PARTNERS – TECHNOLOGY GROUP OVERVIEW

TECHNOLOGY COVERAGE(a)





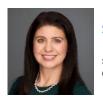
Craig Muir
Group Head
craig.muir
@solomonpartners.com



Joe Watson
Managing Director
joe.watson
@solomonpartners.com



Jeff DermanPartner
jeff.derman
@solomonpartners.com



Solange VelazquezManaging Director
solange.velazquez
@solomonpartners.com



James Butcher Managing Director james.butcher @solomonpartners.com



Brendan KirkVice President
brendan.kirk
@solomonpartners.com



SELECT TECHNOLOGY GROUP TRANSACTION EXPERIENCE

LEADER IN SOFTWARE. DATA & ANALYTICS WITH EXPERTISE ACROSS MULTIPLE END MARKETS(a)



invested in



Served as financial advisor to New Mountain Capital and Endicott



CUBE a portfolio company of

×Ha

Served as financial advisor to Reg-Room

Fiscal Note

sale of

Board.org

PLATFORMS / C MALTONIA Serving as exclusive financial

OmnicomGroup

acquisition of

Flywheel

Ascential 💥

Served as financial advisor to Omnicom Group

Validi FI

sold to

RIBBIT with backing from

ABS Capital MOG

Served as financial advisor to ValidiFi



· OEC a portfolio company

GENSTAR

Served as financial advisor to OPS



📶 montaqu

Served as financial advisor to EPFR



sale of minority stake

SHAMROCK

Served as financial advisor to EDO

M ONERA

sold to

★ toolsgroup

Served as financial

advisor to Onera





montagu

Served as financial advisor to REDD



acquisition of

INDUSTRY DIVE

Served as financial advisor

to Informa



has agreed to receive a minority investment from

Five Arrows INSIGITT

Served as financial advisor to Kpler



sold to

WALKER & DUNLOP

Served as financial advisor to Geophy



sold to



Served as financial advisor to RubyHas



has acquired a majority stake in

FxDReports Creditntell Served as financial

Group

advisor to Endicott



sold a significant minority stake of its supply chain business

KKR

Served as financial advisor to Korber



ASSET INTELLIGENCE

RANDALL REILLY

Served as financial advisor to Informa abry partners

has sold

sambasafety

STONE POINT CAPITAL Served as financial advisor to SambaSafety



minority investment in

GWI

Served as financial advisor to Permira





Served as financial advisor to ClipperData

Evaluate

a portfolio company of

★ Honerged with

a portfolio company of WCAS

Served as financial



/ NOVANTAS

to form curinos

Served as financial advisor to Informa and Inflexion



edrivina

Solera

Served as financial advisor to eDriving

has sold

AKKR has sold

True Commerce WCAS

Served as financial advisor to TrueCommerce

Advisen sold to

Z)WAVE a portfolio company of

Served as financial advisor to Advisen



sold to



Served as financial advisor to Rand McNally

has acquired an investment in



Served as financial advisor to EQT

Battery

has sold ENVIANCE

cority

Served as financial advisor to Enviance

sold to



Served as financial advisor to Power Advocate

BoardEx.

sold to Euromonev Institutional

Investor PLC Served as financial advisor BoardEx and The Deal

S&P Global

Platts

RigData A drillinginfo

Served as financial advisor to RigData

3Gtms

sold majority stake to



Served as financial advisor to 3Gtms

LEEDS Equity Partners

rgosy

Served as financial advisor to Argosy

Compuscan'



Served as financial advisor to Compuscan

evision

Wolters Kluwer

sold to

Served as financial advisor to eVision

LEEDS Equity Partners has sold

FULCRUM Fitch Group

Served as financial advisor to Fulcrum

Derrick

sold to



Served as financial advisor to Derrick





Lex Machina

a division of RELX Group Served as financial advisor to Lex Machina











Served as financial advisor to EQT

FACTSET

has acquired

Served as financial advisor to FactSet

1111111111111 hometrack sold to

 $\triangle ZPG$ Served as financial advisor to Hometrack

Evaluate has received an investment from



Served as financial advisor to Evaluate



sold to S&P Dow Jones Indices A Division of S&P Global

Served as financial advisor to TruCost





montagu Served as financial advisor to Ascential



TABLE OF CONTENTS

SECTION I	EXECUTIVE SUMMARY	4
SECTION II	REAL ESTATE AND CONSTRUCTION MARKET UPDATE	11
SECTION III	PUBLIC MARKET UPDATE	18
	M&A MARKET UPDATE	22
	MARKET LANDSCAPES	27





EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

- Real Estate & Construction Tech public company multiples increased in 2024 but still trade at a discount to the broader Software index
 - Real Estate & Construction Tech index trades at 6.2x and 17.5x FY25E revenue and EBITDA, respectively, vs. Software index at 9.8x and 22.4x
 - There is significant variation in multiples between different Real Estate & Construction Tech subsectors, with diversified data companies trading at 10.4x FY25E revenue while STR / OTAs trade at only 1.2x
 - The Real Estate & Construction Tech index exhibits strong Rule of 40 correlation, as companies with the highest revenue growth and EBITDA margins continue to command premium multiples
- Real Estate & Construction Tech M&A activity recovered in 2024 but remains well below the 2021 peak; financing activity declined in 2024 but showed signs of recovery in H2; our investor dialogues indicate increasing appetite for high-quality assets with strong growth prospects
 - Total Real Estate & Construction Tech M&A deal value was \$14.4B in 2024 (292 deals), up from \$11.3B (259 deals) in 2023
 - Notable transactions include TPG's \$4.2B acquisition of Aareon, CoStar's \$1.6B acquisition of Matterport, and KKR's ~\$440M take-private of IQ
 Geo
 - There were 1,146 Real Estate & Construction Tech financing deals in 2024 (\$5.6B deal value), down from 1,375 deals (\$8.8B) in 2023; recent transactions include Sumeru Equity Partners/JobNimbus, Blackstone/Inhabit and Sapphire Ventures/EliseAl
- The Real Estate & Construction Tech sector continues to benefit from a number of long-term tailwinds, which we expect to contribute to a sustained recovery in transaction activity in 2025 and beyond
 - Growing sector digitization, adoption of AI, repercussions from COVID-era dislocation to labor and supply chain, and increased political and
 regulatory focus on the residential real estate market are disrupting the sector and driving demand for technology solutions
 - Recent rate cuts, improving consumer confidence, and reversal of some COVID-era trends (e.g., WFH) are contributing to growing confidence
 among companies operating in the Real Estate & Construction end-markets
 - However, political volatility, potential inflationary tariffs, and the recent spike in government borrowing costs represent potential headwinds
- There is increased optimism for M&A and financing activity in 2025 due to the improving macroeconomic outlook, greater business confidence, and evolving sponsor fund dynamics
 - Perceived more "pro-business" administration and potentially more favorable regulatory environment are contributing to increased CEO confidence
 - Recovery in public multiples is leading to growing optimism that seller price expectations can be met in private market transactions
 - Record backlog of 28k+ private equity portfolio companies worth \$3T+, with growing pressure for sponsors to deploy and return capital before next fundraising



KEY REAL ESTATE & CONSTRUCTION TECH INDUSTRY THEMES

ACCELERATING PACE OF INNOVATION AND DIGITIZATION OF THE SECTOR



- The Real Estate and Construction industries have been relatively slow to adopt new technologies; however, the pace of innovation is accelerating as companies seek to gain a competitive edge, manage costs, mitigate risks, and drive sustainable growth
- In addition to digitizing traditionally paper-based processes, Real Estate and Construction companies are employing emerging technologies such as virtual reality, digital twins, and blockchain to unlock new business opportunities



- Generative Al is set to transform the Real Estate and Construction industries with a range of use cases, including predictive modeling, Al-enabled chatbots, content creation, and coding
- McKinsey estimates that Generative AI can generate up to a 10% improvement in operating margins and create between \$110B and \$180B of value for the Real Estate industry alone



Focus on Labor & **Supply Chain**

- While COVID-era labor shortages and supply chain challenges have improved. Real Estate and Construction companies remain focused on managing these risks against an uncertain geopolitical backdrop
- Companies are increasingly adopting workforce and supply chain management software solutions, combined with data & analytics, to provide greater control, flexibility, and visibility around these key business risks



- The residential real estate industry has attracted increasing scrutiny from government and regulators, although it is unclear if this will remain the case under the incoming administration
- The Justice Department's probe into the NAR's commission practices and its lawsuit against RealPage for its algorithmic pricing could both have widespread repercussions for the industry

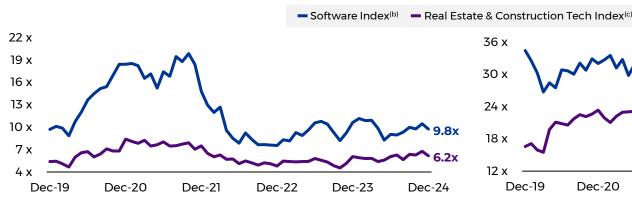


PUBLIC VALUATION UPDATE

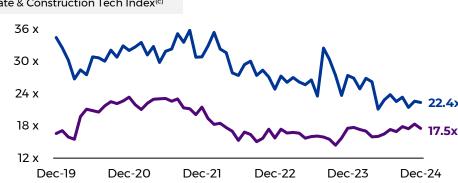
REAL ESTATE & CONSTRUCTION TECH MULTIPLES RECOVERED IN 2024, BUT REMAIN BELOW THE 2021 PEAK



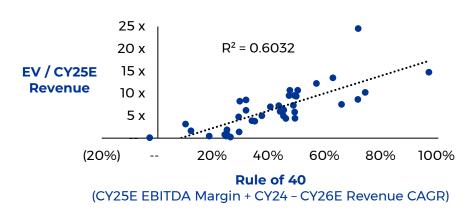
LAST FIVE YEARS EV / NTM EBITDA(a)

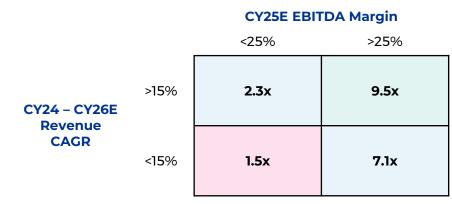


REAL ESTATE & CONSTRUCTION TECH INDEX EV / CY25E REV. RULE OF 40



REAL ESTATE & CONSTRUCTION TECH EV / CY25E REV. RULE OF 40 COMPOSITION^(a)

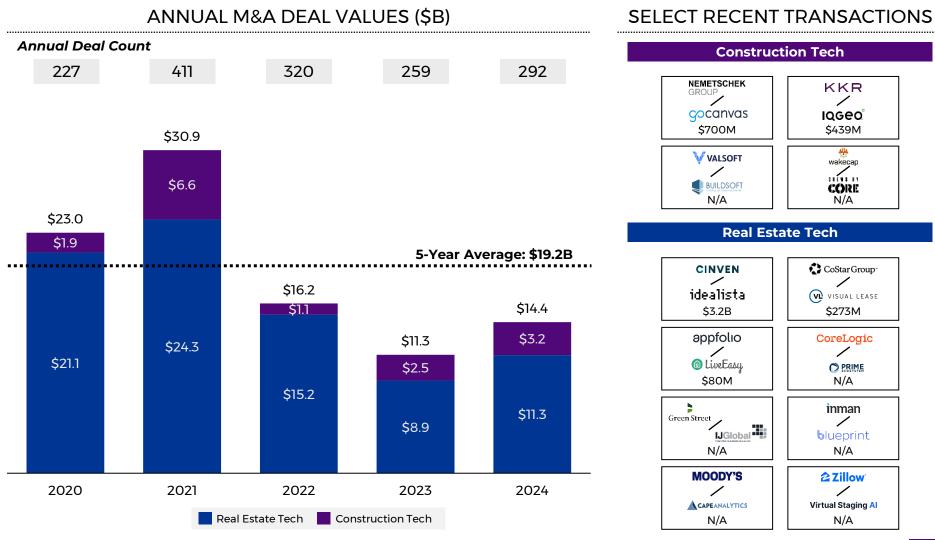






REAL ESTATE & CONSTRUCTION TECH M&A - LAST FIVE YEARS

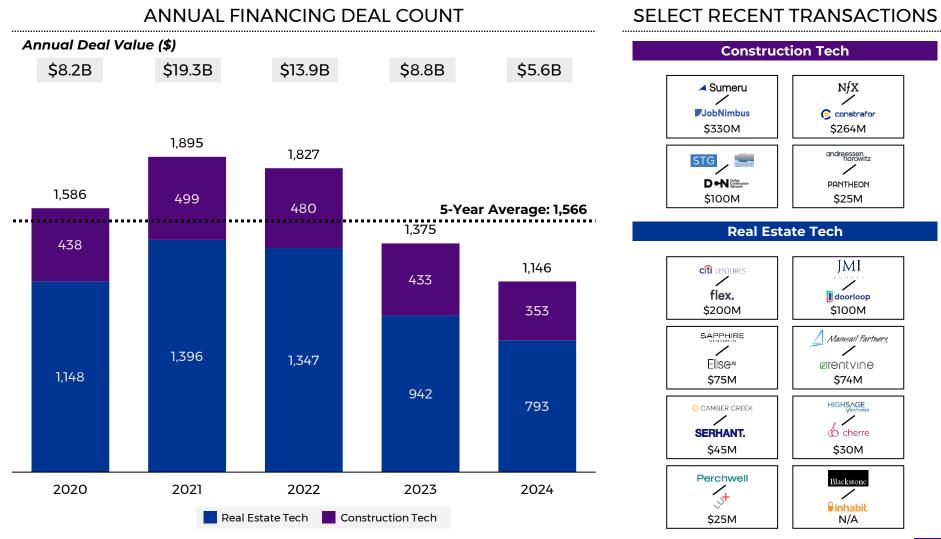
INCREASED M&A ACTIVITY IN 2024, WITH GROWING CONFIDENCE IN OUTLOOK FOR 2025



Source: Pitchbook.

FINANCING ACTIVITY - LAST FIVE YEARS

WHILE FINANCING ACTIVITY DECLINED IN 2024, THERE IS GROWING INVESTOR APPETITE FOR HIGH-QUALITY COMPANIES, WITH AN INCREASED FOCUS ON GROWTH



M&A MARKET OUTLOOK

GROWING OPTIMISM FOR 2025, GIVEN PUBLIC MARKET AND FINANCIAL SPONSOR DYNAMICS



 2024 M&A volumes returned to growth following two years of decline, with a number of Real Estate & Construction Tech assets due to come to market in 2025





 Average S&P 500 EV/LTM EBITDA multiple has recovered close to 2021 levels; with private market valuations are likely to follow, given historically strong correlation





 Global backlog of 28k unsold private equitybacked companies valued at \$3T+, with financial sponsor dialogues suggesting growing appetite to transact





 CEOs are feeling more confident about M&A as they anticipate increased sponsor-led activity and an improving regulatory environment

70%^(d) expect stronger U.S. M&A Landscape in Next 12 months

believe PE investors will drive M&A Growth in 2025

69%^(d)

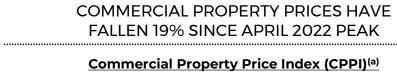
b) Source: Capital IQ as of December 31, 2024.



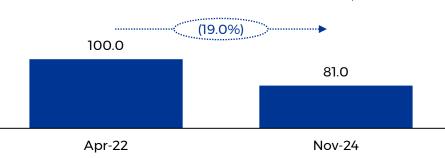
REAL ESTATE AND CONSTRUCTION MARKET UPDATE

COMMERCIAL REAL ESTATE (CRE) MARKET UPDATE

THE CRE MARKET REMAINS IMPACTED BY POST-COVID INTEREST RATE RISES AND CHANGING WORKING PRACTICES



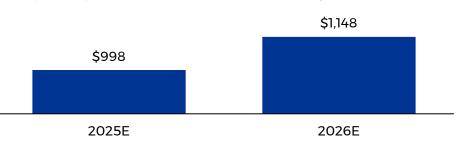
Interest rate hikes have contributed to lower prices



~\$2.1 TRILLION OF COMMERCIAL REAL ESTATE MORTGAGES NEARING MATURITY

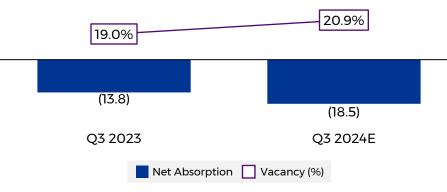
U.S. Commercial Real Estate Mortgage Maturities (\$B)(c)

Interest rate hikes and post-pandemic remote work shift have placed pressure on CRE borrowers needing to refinance



NET ABSORPTION CONTINUES TO DECLINE AS VACANCY RATES CLIMB

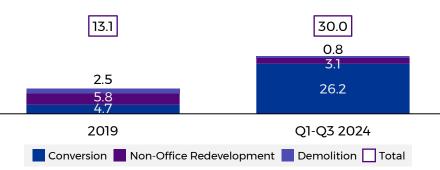




INCREASED CONVERSION OF OFFICES SHRINKING SUPPLY

U.S. Office Removal (in Ms of Sq Ft)(d)

Adoption of hybrid work policies has prompted post-pandemic office conversions



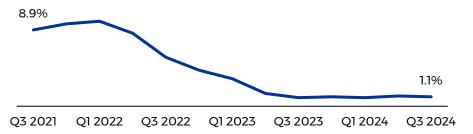


MULTIFAMILY REAL ESTATE MARKET UPDATE

IMPROVING ECONOMIC CONDITIONS HAVE POSITIVELY IMPACTED THE MULTIFAMILY MARKET, WITH DEMAND OUTPACING SUPPLY

NORMALIZATION OF APARTMENT RENT GROWTH

U.S. YoY Apartment Rent Growth^(a) Cooling inflation contributing to decreased rent growth



~\$700 BILLION OF MULTI-FAMILY REAL ESTATE LOANS MATURING FROM 2024 - 2026

U.S. Multifamily Real Estate Loan Maturities (\$B)(c)

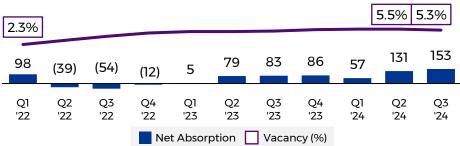
Impact from capital inflows during pandemic liquidity bubble of 2020 and H1 2022



DEMAND CONTINUES TO CLIMB AS VACANCY RATES STABILIZE

U.S. Multifamily Net Absorption (in Ks of Units) vs. Vacancy (%)(b)

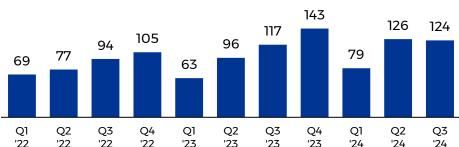
Vacancy stabilizing after sustained multiyear growth



COMPLETIONS HAVE CLOSED THE GAP WITH NET ABSORPTION

U.S. Multifamily Completions (in Ks of Units)(b)

While LTM completions grew YoY, completions have lagged behind net absorption in Q2 and Q3

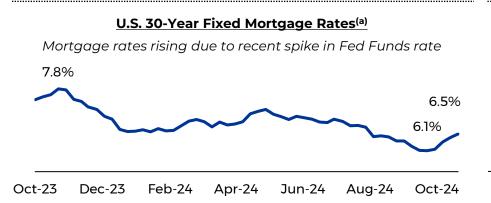


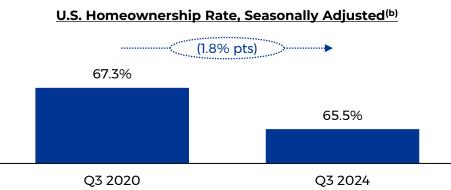
RESIDENTIAL REAL ESTATE MARKET UPDATE

CHALLENGES IN THE RESIDENTIAL MARKET PERSIST AS RISING PRICES IMPACT SALES VOLUMES AND HOMEOWNERSHIP RATES

UPTICK IN MORTGAGE RATES AFTER YEAR-LONG DECLINE FROM PEAK IN OCT-23

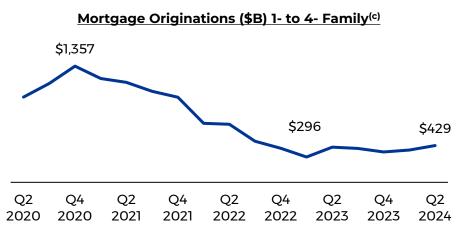
HOMEOWNERSHIP RATES CONTINUE TO DECLINE AS AFFORDABILITY CHALLENGES PERSIST

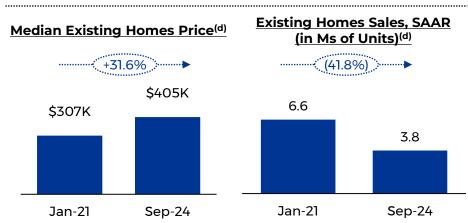




MORTGAGE ORIGINATIONS STARTING TO RECOVER FOLLOWING POST-COVID DECLINE

AS EXISTING HOME PRICES SOAR, SALES VOLUME CONTINUES TO SHRINK



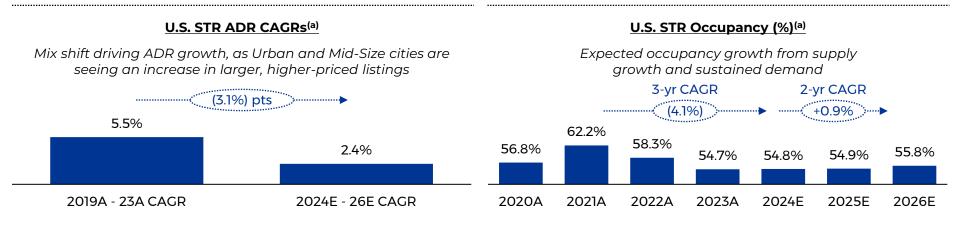


SHORT-TERM RENTAL (STR) REAL ESTATE MARKET UPDATE

STR MARKET REACHES TURNING POINT AS OCCUPANCY LEVELS STABILIZE

AVERAGE DAILY RATE (ADR) GROWTH FORECAST TO DECELERATE FROM RECENT INFLATION-DRIVEN PEAKS

OCCUPANCY EXPECTED TO GRADUALLY RE-APPROACH PRE-PANDEMIC LEVELS



SUPPLY GROWTH EXPECTED TO CONTINUE NORMALIZING



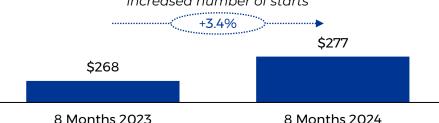
NONRESIDENTIAL CONSTRUCTION MARKET UPDATE

GOVERNMENT AND MANUFACTURING PROJECTS HAVE CONTRIBUTED TO GROWTH IN THE NONRESIDENTIAL CONSTRUCTION MARKET

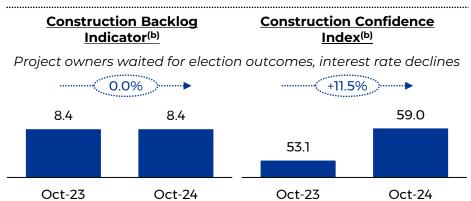
YTD NONRESIDENTIAL CONSTRUCTION HAS SEEN A 3.4% YOY UPTICK

YTD U.S. Nonresidential Construction Starts (\$B)(a)

Manufacturing construction and public projects contributing to increased number of starts



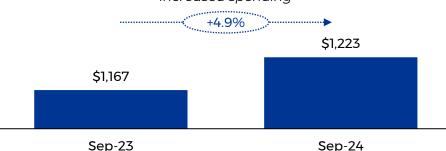
BACKLOG HAS REMAINED STABLE OVER THE LAST YEAR WHILE CONTRACTOR CONFIDENCE HAS RISEN



SEASONALLY ADJUSTED ANNUALIZED NONRESIDENTIAL CONSTRUCTION SPENDING HAS INCREASED 4.9% YOY

U.S. Nonresidential Construction Spending, SAAR (\$B)(c)

Manufacturing construction and public projects contributing to increased spending



NONRESIDENTIAL PRICE GROWTH HAS CONTINUED TO NORMALIZE

New Nonresidential Building Construction Price Index(d)

Material prices have remained stable over the past two quarters



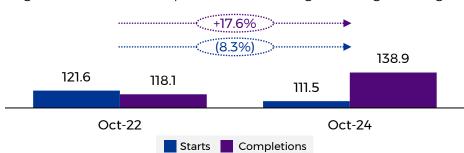
RESIDENTIAL CONSTRUCTION MARKET UPDATE

HIGHER INTEREST RATES AND HOUSING COSTS HAVE HINDERED THE RESIDENTIAL CONSTRUCTION MARKET

RESIDENTIAL COMPLETIONS HAVE OVERTAKEN STARTS, WHICH HAVE DECLINED OVER THE LAST TWO YEARS

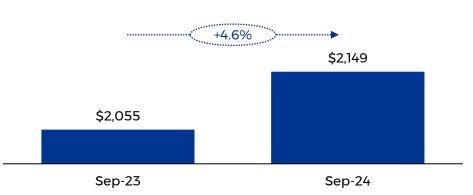
U.S. New Private Housing Starts and Completion (in Ks of Units)(a)

High interest rates have posed homebuilding financing challenges



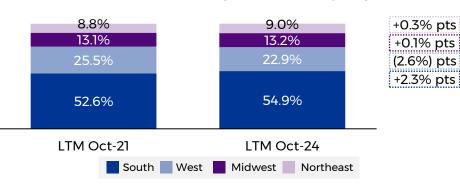
SEASONALLY ADJUSTED ANNUALIZED RESIDENTIAL CONSTRUCTION SPENDING HAS INCREASED 4.6% YOY

U.S. Residential Construction Spending, SAAR (\$B)(a)



THE SOUTHERN REGION DOMINATES U.S. HOUSING STARTS AND CONTINUES TO GAIN SHARE

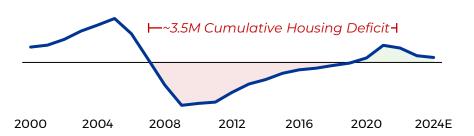
U.S. New Private Housing Starts Share by Region(a)



CONTINUED STRUCTURAL HOUSING DEFICIT

U.S. Housing Deficit(a)

Despite recent increase in housing starts, long-term deficit of ~3.5M homes remains





PUBLIC MARKET UPDATE

PUBLIC REAL ESTATE & CONSTRUCTION TECH MULTIPLES



10.4x 2025E Revenue

19.5x 2025F FBITDA

7.9% Revenue CAGR 2024-2026F

51.9% **EBITDA Margin** 2025E

Construction Tech **⊿** AUTODESK Bentley® FORTIVE MEXAGON NEMETSCHEK ORACLE Roper PROCORE" Sage SAP SIEMENS
Trimble

7.3x 2025E Revenue

17.9x 2025F FBITDA

10.6% Revenue CAGR 2024-2026F

33.3% **EBITDA Margin** 2025E

Listings **COMPASS Opendoor** REA Group REDFIN rightmove 🗅 Scout24 **Zillow**[®]

7.0x 2025E Revenue

16.5x 2025F FBITDA

12.3% Revenue CAGR 2024-2026F

25.8% **EBITDA Margin** 2025E

RE Data & Software

Altus Group

appfolio

8 blend

CoStar Group

meridianlink

6.2x 2025E Revenue

21.9x 2025E EBITDA

13.9% Revenue CAGR 2024-2026F

15.5% **EBITDA Margin**

Hospitality Software / GDS

amadeus

Sabre

SiteMinder

3.8x 2025E Revenue

6.1x 2025F FBITDA

9.5% Revenue CAGR 2024-2026F

21.6% **EBITDA Margin** 2025E

Short-Term Rental / OTA

∕o∖ airbnb





home to go_





1.2x 2025E Revenue

8.9x 2025E EBITDA

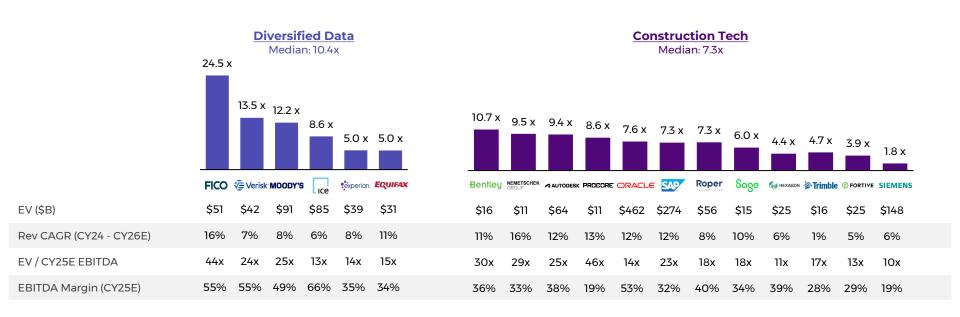
8.2% Revenue CAGR 2024-2026F

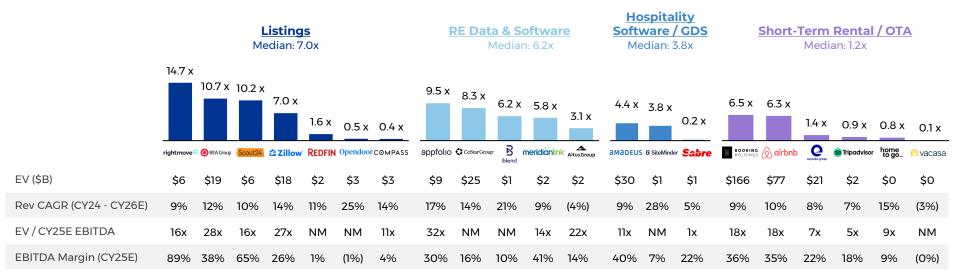
19.6% **EBITDA Margin** 2025E

VALUATION METRICS

OPERATIONAL METRICS

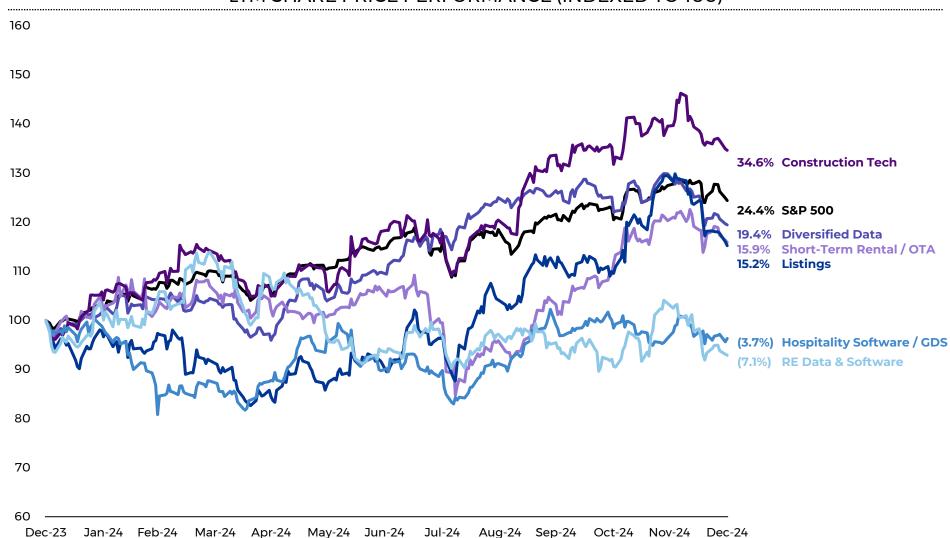
PUBLIC COMPANIES - EV / 2025E REVENUE





PUBLIC COMPANIES - SHARE PRICE PERFORMANCE

LTM SHARE PRICE PERFORMANCE (INDEXED TO 100)





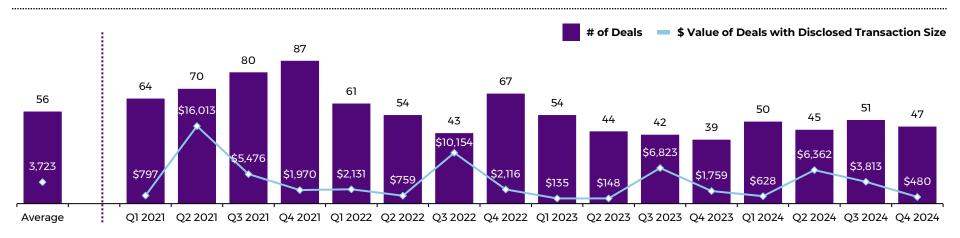


M&A MARKET UPDATE

RECENT REAL ESTATE TECH M&A ACTIVITY

IN Q4 2024, THERE WAS AN INCREASE IN THE NUMBER OF REAL ESTATE TECH M&A DEALS YOY, BUT VALUE DECREASED

REAL ESTATE TECHNOLOGY M&A DEAL ACTIVITY



SELECT Q4 2024 REAL ESTATE TECHNOLOGY M&A DEAL ACTIVITY





















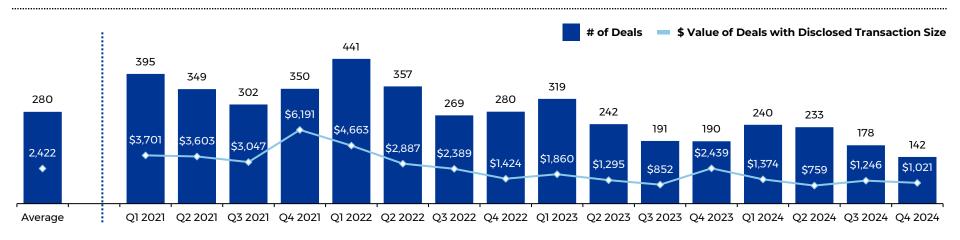




RECENT REAL ESTATE TECH FINANCING ACTIVITY

IN Q4 2024 THERE WAS A DECREASE IN REAL ESTATE TECH FINANCING DEALS YOY BY VALUE AND NUMBER

REAL ESTATE TECHNOLOGY FINANCING DEAL ACTIVITY



SELECT Q4 2024 REAL ESTATE TECHNOLOGY FINANCING DEAL ACTIVITY





















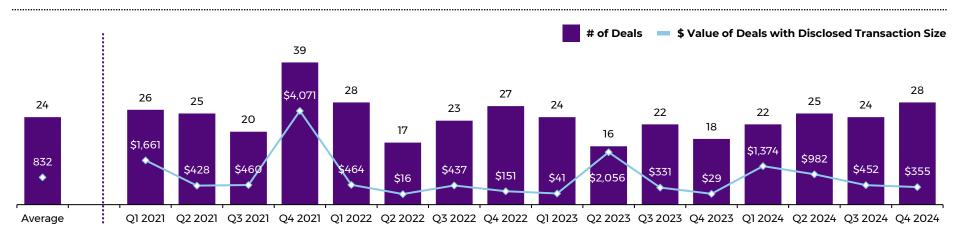




RECENT CONSTRUCTION TECH M&A ACTIVITY

IN Q4 2024 THERE WAS AN INCREASE IN CONSTRUCTION TECH M&A DEALS BY VALUE AND NUMBER

CONSTRUCTION TECHNOLOGY M&A DEAL ACTIVITY



SELECT Q4 2024 CONSTRUCTION TECHNOLOGY M&A DEAL ACTIVITY















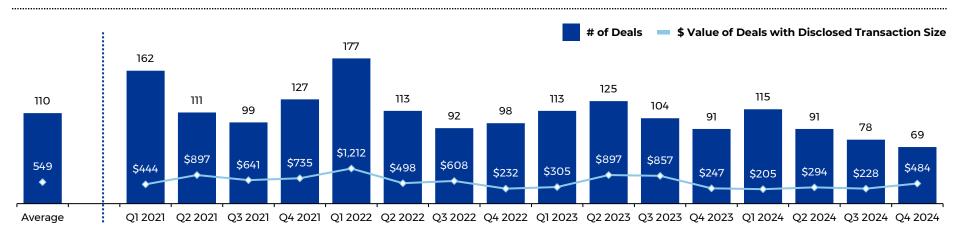




RECENT CONSTRUCTION TECH FINANCING ACTIVITY

IN Q4 2024 THERE WAS A DECREASE IN THE NUMBER OF CONSTRUCTION TECH FINANCING DEALS YoY, BUT VALUE INCREASED

CONSTRUCTION TECHNOLOGY FINANCING DEAL ACTIVITY



SELECT Q4 2024 CONSTRUCTION TECHNOLOGY FINANCING DEAL ACTIVITY

























Private and Confidential



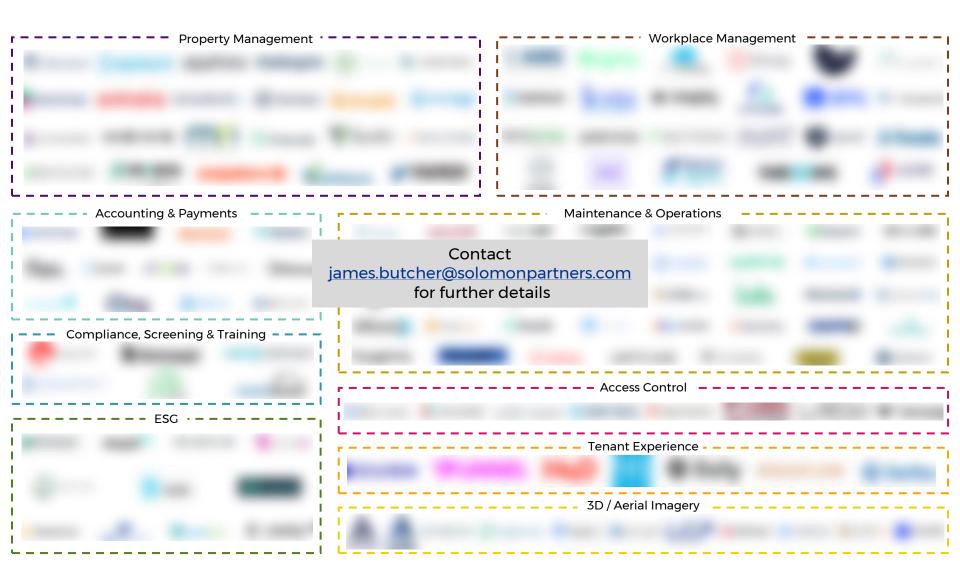
MARKET LANDSCAPES

REAL ESTATE TECH LANDSCAPE



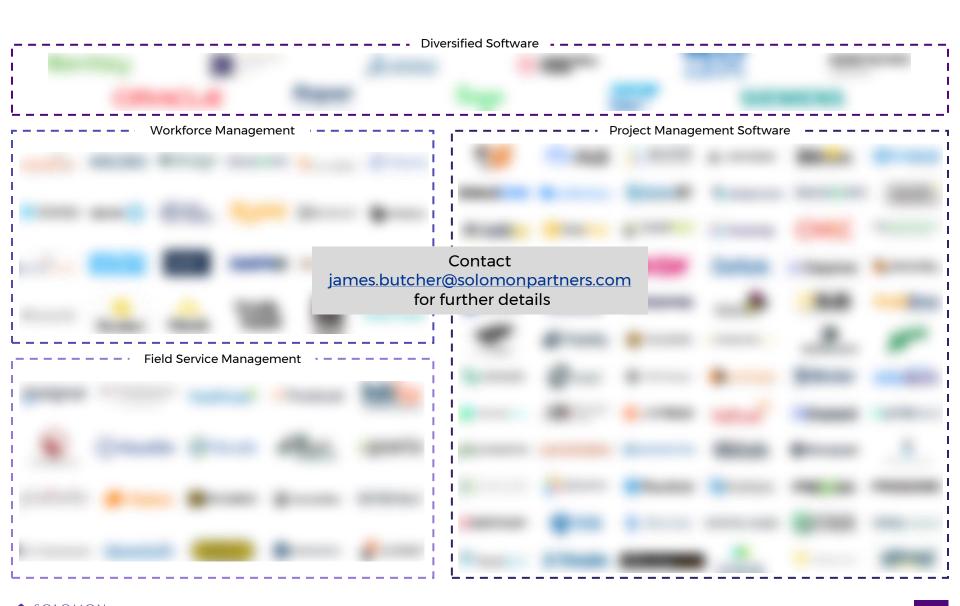


REAL ESTATE TECH LANDSCAPE (CONTINUED)



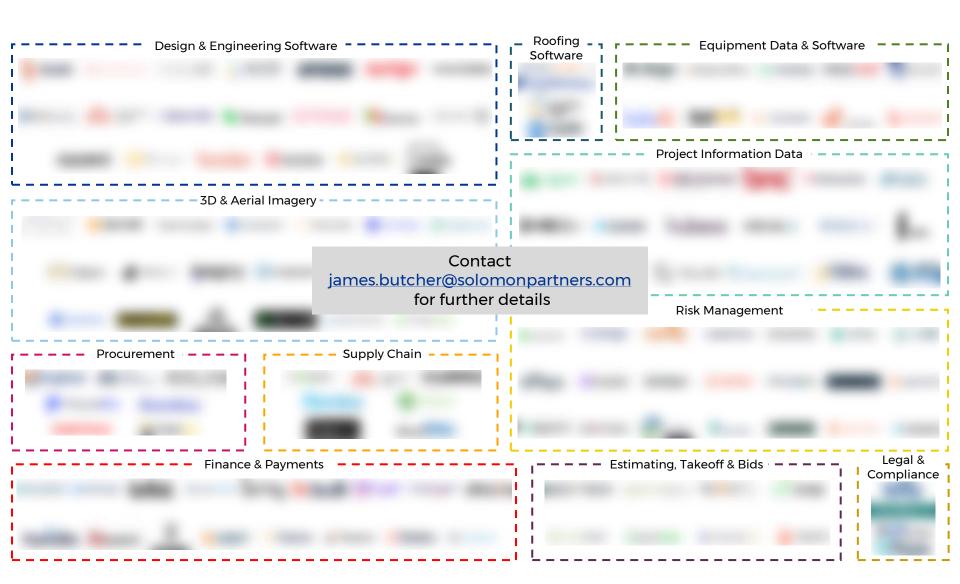


CONSTRUCTION TECH LANDSCAPE



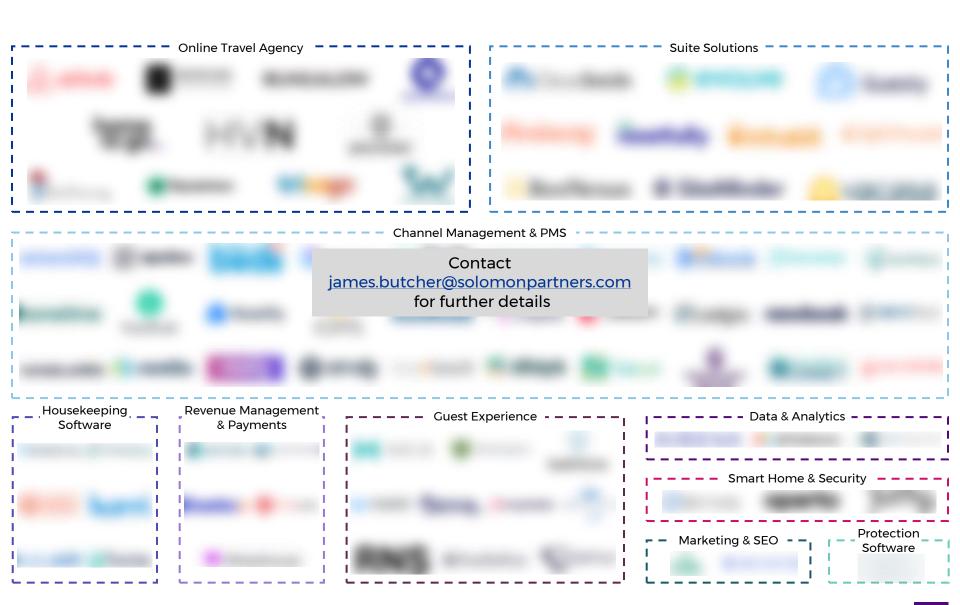


CONSTRUCTION TECH LANDSCAPE (CONTINUED)





SHORT-TERM RENTAL TECH LANDSCAPE





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